



Motion

Proposer: EB (decided on: 04/02/2026)

Title: Financial guidelines for hosting statutory events

Motion text

1 Resolution submitted by: JEF Europe Executive Board

2 Preamble

3 JEF Europe's statutory events, the Federal Committee (FC) and the European
4 Congress, are the organisational backbone of the movement. They depend on the
5 responsible commitment of hosting sections to be delivered at the level of
6 quality our members expect. These financial guidelines are established to ensure
7 that hosting sections contribute meaningfully and reliably to the events they
8 propose to organise, and to ensure that hosting responsibilities are carried out
9 in a financially responsible way for both the hosting section and JEF Europe.

10 These guidelines are adopted by the Federal Committee pursuant to Article 22(v)
11 of the JEF Statutes (Financial Guidelines) and Article 37 (JEF Policies) and
12 apply to all national sections applying to host any statutory event of JEF
13 Europe from the date of adoption. They complement, and do not replace, any
14 existing Rules of Procedure governing the organisation of statutory meetings.

15 The framework below establishes a three-phase validation pathway with binding
16 financial milestones, minimum cash and in-kind contribution requirements, and
17 escalation mechanisms to protect the mutual financial position of the hosting
18 section and JEF Europe.

19 Part I - Definitions

Article 1 - Definitions

For the purposes of these guidelines:

- "Hosting Section" means the national JEF section(s) having been selected to host a statutory event.
- "Candidate Hosting Section" means the national JEF section(s) applying for the hosting of a statutory event.
- "Statutory Event" means a Federal Committee meeting (FC) or the European Congress (General Assembly) as defined by Articles 14–25 of the JEF Statutes. These guidelines concern the organisation of in person statutory events.
- "Statutory Event Oversight Team": A group composed of the Executive Board contact person of the host section, JEF Europe's Treasurer, Secretary General and Membership officer. The composition of this body may be adjusted where justified by objective circumstances (e.g. sickness, lack of human resources, important personal reasons etc.), in particular in the event of the unavailability of one of the two members of the Secretariat. In such cases, the absent member of the Secretariat shall be replaced by another member of the Secretariat. Where, for objective reasons, such participation is not possible and no other members of the Secretariat are available, additional members of the Executive Board shall be appointed alongside the Executive Board contact person.
- "Total Event Budget" means the aggregate projected cost of the event, combining expenses borne by JEF Europe, the Hosting Section, and any third-party funders.
- "Section Contribution" means the total value of financial (cash) and non-financial (in-kind) contributions made by the Hosting Section to the event.

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- "In-Kind Contribution" means goods or services provided by the Hosting Section or sourced by it at no cost to JEF Europe, including, but not limited to: venue access, volunteer labour, communication materials, catering through local partnerships, accommodation negotiated at below-market rates, or sponsored side events.
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- "Cash Contribution" means direct monetary payments made by the Hosting Section to the event budget, either directly or through grants secured on behalf of the event.
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- "Memorandum of Understanding" means the binding bilateral agreement between JEF Europe and the Hosting Section signed no later than the end of Phase 1.
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- "Solidarity Fund" means the amount of money allocated within the JEF Europe budget used to cover the travel expenses of a selected number of delegates to the statutory event who are awarded the solidarity fund compensation in the guidance provided by the internal resolution "A solidarity travel fund to support the participation of JEFers to statutory events".

64 **Part II - Guiding principles**

65 **Article 2 - Guiding principles**

66 **The following principles govern the financial relationship between JEF Europe**
67 **and a Hosting Section:**

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1. **Shared Responsibility:** JEF Europe and the Hosting Section are co-organisers. Neither party shall be expected to bear the full financial burden of a statutory event.
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2. **Early Commitment:** Financial contributions must be committed and validated well before the event date. Candidacy plans are binding commitments, not indicative proposals

- 74 3. **Transparency:** All financial information related to the event must be
75 shared openly and promptly between the Hosting Section and the JEF Europe
76 Executive Board and Secretariat.
- 77 4. **Proportionality:** Minimum contribution thresholds are set in proportion to
78 the type of event. The European Congress requires higher minimum
79 contributions than a Federal Committee meeting, reflecting the difference
80 in scale.
- 81 5. **Accountability:** Failure to meet financial milestones triggers escalation
82 procedures up to and including withdrawal of hosting rights by the Federal
83 Committee.

84 **Part III - Minimum financial contribution requirements**

85 **Article 3 - Minimum financial contributions by**
86 **event type**

87 The following minimum section contribution thresholds apply of the overall
88 budget of the statutory event:

89 **1- Federal Committee Meeting**

- 90 • **Minimum Cash Contribution: 15%**
- 91 • **Minimum In-Kind Contribution (estimated value): 20%**
- 92 • **Minimum Total Section Contribution: 45%**

93 **2- European Congress**

- 94 • **Minimum Cash Contribution: 20%**

95 • **Minimum In-Kind Contribution (estimated value): 25%**

96 • **Minimum Total Section Contribution: 45%**

97 **Article 4 - Eligible In-Kind Contributions**

98 **The following categories are eligible for recognition as in-kind contributions,**
99 **subject to valuation by the JEF Europe Executive Board, and specifically JEF**
100 **Europe's Treasurer, and Secretariat:**

101 • **Venue rental waived or discounted through local partnerships (valued at**
102 **market rate for comparable venues);**

103 • **Accommodation negotiated below standard market rate (valued at the**
104 **difference between market rate and the negotiated rate, multiplied by the**
105 **number of participant-nights);**

106 • **Catering provided through local sponsors, student associations, or other**
107 **partnerships at no cost to the event budget;**

108 • **Event communications and branding materials (flags, banners, printed**
109 **programmes) produced locally at reduced or no cost;**

110 • **Volunteer coordination provided by the Hosting Section (valued at a**
111 **standard rate of 12€/hour per volunteer, up to 100 hours total);**

112 • **Sponsored side events fully funded by a third party secured by the Hosting**
113 **Section with transfer of money to the main budget.**

114 **In-kind contributions not listed above may be recognised at the discretion of**
115 **the JEF Europe Executive Board and Secretariat, subject to written**
116 **justification. Only contributions directly reducing the event's net cost to JEF**
117 **Europe shall be recognised. The in-kind contribution of the host section will be**

118 capped at 50% of their total contribution to the event budget. The burden of
119 demonstrating the contribution will be borne by the host section that will use
120 dated quotes as a means of justification.

121 **Part IV - Three-Phase Validation Pathway**

122 The hosting process comprises three mandatory phases. Each phase has specific
123 deliverables, financial milestones, and approval gates. Failure to meet the
124 requirements of a phase triggers the escalation mechanisms set out in Part V.

125 **PHASE 1 | Application, Preparation & Prerequisites**

126 **Article 5 - Timeline and Trigger**

127 Phase 1 begins when a section submits its candidacy to host a statutory event.
128 Under Article 16 of the JEF Statutes, the European Congress meets at least once
129 per year. Federal Committee meetings take place twice per year, in the spring
130 and the autumn. Phase 1 ends with the vote selecting the Hosting Section, which
131 is ordinarily held approximately a year before the event.

132 **Article 6 - Candidacy Application Requirements**

133 A section may only submit a candidacy if the following prerequisites are met at
134 the time of application:

135 **Prerequisites - All of the following must be satisfied:**

- 136 1. The section is in good standing with JEF Europe: membership fees are paid
137 in full for the current and preceding year (Article 11(c)(iii) of the
138 Statutes) wherever fees are due.
- 139 2. The section has submitted its annual membership statement on time for the
140 preceding year (Article 11(d) of the Statutes).
- 141 3. The section has not hosted a statutory event in the preceding 24 months,
142 unless no other eligible section has submitted a candidacy.

143 4. The section has designated a named Event Coordinator who will be the
144 primary point of contact for JEF Europe.

145 **Article 7 - Mandatory Candidacy Documents**

146 The candidacy application must include all of the following. Incomplete
147 applications will not be put to a vote.

- 148 1. **Provisional Event Budget:** Full income and expenditure breakdown including:
149 all expense categories (venue, accommodation, catering, travel,
150 materials), projected income sources with realistic amounts,
151 identification of which costs are borne by JEF Europe vs. the Hosting
152 Section. Must distinguish confirmed vs. projected income.

- 153 2. **Venue Confirmation:** Written documentation from the proposed main venue,
154 demonstrating that dates, capacity, and cost have been confirmed.
155 Acceptable forms include a signed letter of intent, a formal booking
156 confirmation, a written quote, or a written confirmation that the venue is
157 provided at no charge or at a reduced rate.

- 158 3. **Accommodation Plan:** Written documentation of accommodation options with
159 per-night costs per participant, covering capacity for at least 90
160 participants (Federal Committee meetings) or 150 participants
161 (Congresses). Acceptable forms include booking confirmations, letters of
162 intent, written quotes, or written confirmation of subsidised or no-cost
163 accommodation. A definitive booking is not required at this stage.

- 164 4. **Fundraising Plan:** Concrete list of grant sources, institutional donors, or
165 sponsors to be approached, with realistic amounts and realistic timelines.
166 Must identify at least one confirmed or highly probable funding source.

- 167 5. **In-Kind Contribution Inventory:** Preliminary list of in-kind contributions
168 the section intends to provide, with estimated values and the means by
169 which they will be secured.

170 6. **Risk Register: Identification of at least three financial risks (e.g.**
171 **grant rejection, lower participation, cost overruns) and corresponding**
172 **mitigation measures.**

173 7. **Section Financial Statement: Most recent annual accounts or financial**
174 **summary of the Hosting Section, confirming the section's financial**
175 **capacity to underwrite short-term event costs.**

176 **Article 8 - Budget Scrutiny and Vote**

177 **The statutory event oversight team shall review all candidacy applications and**
178 **present a written assessment to the Federal Committee or the European Congress**
179 **prior to the vote. The assessment shall include:**

- 180 • **Evaluation of the feasibility and credibility of the proposed budget;**
- 181 • **Identification of any gaps between projected income and projected**
182 **expenditure;**

183 **Article 9 - Memorandum of Understanding**

184 **Within 30 days of the vote confirming the Hosting Section, JEF Europe and the**
185 **Hosting Section shall sign a bilateral Memorandum of Understanding. The**
186 **Memorandum of Understanding shall set out:**

- 187 • **The agreed minimum cash contribution of the Hosting Section;**
- 188 • **The agreed minimum in-kind contribution and the method of valuation;**
- 189 • **The Phase 2 financial milestone (see Article 11);**
- 190 • **The Phase 3 financial milestone (see Article 14);**

- 191 • The escalation procedure in the event of non-compliance (see Article 18);
- 192 • The reporting schedule and the identity of the Event Coordinator.

193 The Memorandum of Understanding is binding on both parties. It may be amended by
194 mutual written agreement of JEF Europe and the Hosting Section.

195 PHASE 2 | Post-Selection Fundraising & seven-month Milestone

196 Article 10 - Overview of Phase 2

197 Phase 2 covers the period from the signing of the Memorandum of Understanding to
198 six months prior to the event date. During this phase, the primary
199 responsibility of the Hosting Section is to activate its fundraising plan,
200 confirm income sources, and demonstrate that the event budget is on track. At
201 this stage the Statutory event oversight team and the hosting section
202 representatives have monthly meetings to update on the progress of the
203 fundraising plan.

204 Article 11 - Seven-Month Milestone

205 No later than seven months before the event date, the Hosting Section must
206 demonstrate that the following milestone has been reached:

207 Phase 2 - Seven-Month Milestone Requirements:

- 208 • At least 50% of the Hosting Section's total agreed Section Contribution is
209 confirmed (either received, or covered by a signed grant decision or
210 formal commitment letter from a funder);
- 211 • Venue availability is confirmed in writing, either through a signed
212 contract, a conditional booking, or a letter of intent pending final
213 financial confirmation;
- 214 • Accommodation covering at least 80% of expected participants is confirmed
215 to be available with suppliers, or documented through signed letters of

216 intent or written quotes with held availability;

217 • A revised budget is submitted to JEF Europe, updated to reflect confirmed
218 income and any cost changes;

219 • A written report on the status of all fundraising activities, including
220 applications submitted, decisions received, and applications pending.

221 • The section should have a specific attention for the cashflow and its
222 consequences for the organisation of the event.

223 **Article 12 - Quarterly Reporting During Phase 2**

224 During Phase 2, the Hosting Section shall submit a brief financial status report
225 to the JEF Europe Treasurer every three months, covering:

226 • Income confirmed to date (with evidence);

227 • Expenditure committed or incurred to date;

228 • Outstanding fundraising applications and expected decisions;

229 • Any changes to the event programme or costs.

230 **PHASE 3 | In-Depth Preparation, Production & Additional Contributions**

231 **Article 13 - Overview of Phase 3**

232 Phase 3 covers the six months immediately preceding the event. This is the
233 period of intensive operational preparation. The focus shifts from fundraising
234 to event production, additional in-kind mobilisation, and closing any remaining
235 budget gaps. JEF Europe assumes a greater coordinating role during this phase,

236 while the Hosting Section intensifies its local operational effort. At this
237 stage the Statutory event oversight team and the hosting section representatives
238 have bi-monthly meetings to update on the progress of the operations.

239 **Article 14 - Three-Month Milestone**

240 No later than three months before the event date, the Hosting Section must
241 demonstrate that the following milestone has been reached:

242 **Phase 3 - Three-Month Milestone Requirements:**

- 243 • 100% of the Hosting Section's agreed cash contribution is confirmed
244 (received or covered by signed commitment);

- 245 • At least 75% of the total estimated in-kind contribution is confirmed,
246 with written evidence for each item;

- 247 • The volunteer team is confirmed (minimum 5 local volunteers for an FC;
248 minimum 10 for a Congress).

249 **Article 15 - Additional In-Kind Contributions** 250 **and Sponsored Side Events**

251 During Phase 3, Hosting Sections are expected to make a final effort to increase
252 the event's non-JEF Europe income by securing additional in-kind contributions
253 or sponsored side events. Examples of eligible additional contributions include:

- 254 • Printed delegate materials (badges, programmes, tote bags) provided by a
255 local sponsor;

- 256 • Local transport coordination or shuttle services provided at no cost;

- 257 • Professional photography or videography services provided pro bono;

- 258 • **Additional catering sponsored by local businesses (breakfasts, coffee**
259 **breaks, receptions).**

260 **The Hosting Section shall notify the JEF Europe Treasurer of all additional**
261 **contributions as they are secured. These contributions shall be added to the in-**
262 **kind register and may be used to offset any shortfall against the minimum in-**
263 **kind contribution threshold.**

264 **Article 16 - Event Production Responsibilities**

265 **During Phase 3, the Hosting Section is responsible for the following operational**
266 **deliverables, in coordination with JEF Europe Secretariat:**

- 267 • **Local venue management: liaison with venue staff, setup of rooms for**
268 **plenary and working group sessions, technical equipment (microphones,**
269 **projectors, Wi-Fi);**
- 270 • **Accommodation management: check-in coordination, resolution of booking**
271 **issues, communication of logistics to participants;**
- 272 • **Catering coordination: delivery of meals and coffee breaks as per the**
273 **agreed plan; communication of dietary requirements to caterers;**
- 274 • **Local transport and accessibility: provision of clear transport**
275 **information to participants; assistance with special accessibility needs;**
- 276 • **Volunteer coordination: briefing, scheduling, and supervision of local**
277 **volunteers;**
- 278 • **Communications support: local social media coverage, photography, and**
279 **post-event content in coordination with JEF Europe Comms team.**

280 **Article 17 - Final Financial Settlement**

281 **Within 45 days after the event, the Hosting Section shall submit a final**
282 **financial report to the JEF Europe Treasurer including:**

- 283 • **All actual income received, broken down by source;**
- 284 • **All actual expenditure incurred, with receipts;**
- 285 • **Final reconciliation of all in-kind contributions with evidence of**
286 **delivery;**
- 287 • **Transfer of any surplus held by the Hosting Section to JEF Europe, or**
288 **documentation of any final payments owed by JEF Europe.**
- 289 • **In the case of a deficit of contribution, a plan for settlement will be**
290 **drawn up between JEF Europe and the hosting section to reach the expected**
291 **contribution. Unless otherwise agreed under article 20.**

292 **JEF Europe will issue a final settlement statement within 45 days of receiving**
293 **the complete report. Any amount owed by either party shall be settled within 60**
294 **days of the statement, unless agreed otherwise bilaterally.**

295 **Part V - Escalation and Enforcement**

296 **Article 18 - Escalation Triggers**

297 **The following situations trigger escalation procedures:**

298 **1. Level 1**

299 **(a) Situation: Failure to submit the Phase 2 seven-month milestone report on**
300 **time, or the report reveals less than 30% of the Section Contribution confirmed.**

301 **(b) Consequence: JEF Europe Executive Board issues a formal written warning. The**
302 **hosting section has 14 days to provide a remediation plan. Failure to submit the**

303 remediation plan within 14 days automatically triggers Level 2.

304 **2. Level 2**

305 **(a) Situation: At the six-month mark, the statutory event oversight team's**
306 **viability assessment concludes that the event cannot proceed as planned; or the**
307 **venue has not been confirmed in any form; or less than 50% of the Section**
308 **Contribution is confirmed with no credible recovery path.**

309 **(b) Consequence: The Executive Board must, no later than six months before the**
310 **event, convene an exceptional Federal Committee meeting or add the matter to the**
311 **agenda of the next scheduled Federal Committee meeting, at which the Federal**
312 **Committee shall vote on whether to relocate the event to an alternative host or**
313 **move it to an online format.**

314 **3. Level 3**

315 **(a) Situation: Phase 3 three-month milestone not met, or less than 75% of the**
316 **cash contribution confirmed at the three-month mark.**

317 **(b) Consequence: The Executive Board convenes an emergency review. The Board may**
318 **vote to provide an emergency bridge contribution from JEF Europe reserves or**
319 **require the hosting section to secure additional funding within a defined**
320 **deadline.**

321 **4. Level 4**

322 **(a) Situation: Six weeks before the event, the event budget shows a deficit**
323 **exceeding 15% of the total event budget with no credible mitigation plan.**

324 **(b) Consequence: The Executive Board convenes a final emergency review. The Board**
325 **may vote to scale down the event programme or, as a last resort, draw on JEF**
326 **Europe's reserves.**

327 **Part VI - Safeguards**

328 **Article 19 - Statutory event without a hosting**
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section

- 330 1. In the case of a lack of candidacy for the hosting of statutory events JEF
331 Europe can organise a statutory event in an online format.

Article 20 - Exceptional bilateral agreement

- 333 1. In the case of a candidating section not being able to fulfill all the
334 requirements, a bilateral agreement can be found between JEF Europe
335 represented by the EB and the candidating section to bypass one of the
336 rules set out in the present document.
- 337 2. The foreseen needed exception will have to be notified to JEF Europe as
338 soon as possible in the process and ideally already signaled during the
339 application process in front of the FC (Phase 1).